	High Level Objectives	Action	Responsible Officer	Timescales
People	Making appropriate Financial and Staff Resources available	Review current resources to ensure adequate staffing and budgetary consideration to current establishment	Group Director of Finance & Resources / Head of Procurement	September 2018
	Slavery and Human Trafficking statement ratified by Cabinet	Produce, ratify and publish the slavery and human trafficking statement	Head of Procurement	Annually
	Council adopts Charter Against Modern Slavery	Council adopts Charter Against Modern Slavery	Mayor Glanville	September 2018
		Ensure mechanisms in place to uphold responsibilities/ commitments of the Charter including: Staff training on modern slavery Regular spend analysis to identify potential issues Publishing the Council's whistle blowing system for suspect issues of modern slavery Engagement with suppliers and supply chain Annual publicity of Councils commitment	Head of Procurement	January 2019 and annually
	Staff involved in procurement provided with appropriate training on Sustainable Procurement	Deliver sustainable procurement training bi-monthly to include knowledge on how to use the revised Procurement Impact Assessment tool (PRIMAS) and include the SPS commitments in specifications for contracts	Procurement Systems and Strategy Lead & Procurement Category Leads	February 2019 and ongoing
		Run sustainable procurement workshops on an ongoing basis	Procurement Category Leads / Strategic Procurement Manager	July 2019 and ongoing
		Provide an e-learning Sustainable Procurement module for staff via the intranet.	Procurement Systems and Strategy Lead	October 2019
	Commissioning staff provided with guidance on working with the Third Sector	Provide specific guidance for commissioners working with the Third Sector, to improve communication and access to opportunities in line with the VCS Compact principles.	Procurement Category Leads/Strategic Procurement Manager	November 2019 and ongoing
	Key achievements on Sustainable Procurement shared widely across the organisation	Publish the key achievements of the various departments on the intranet for recognition and to allow other departments to learn from what has been achieved	Procurement Systems and Strategy Lead and Internal Communications & Engagement Mgr.	Bi-annually

Procur ement and Contr act Manag ement	Substantiality/Social Value is considered at every stage for all procurement projects with anticipated spend of £100k and above.	Ensure PRIMAS completed and approved for all procurements over £100k  Ensure PRIMAS is used to identified sustainability considerations and develop performance indicators that will ensure continued effectiveness in capturing and managing sustainability issues and monitoring outcomes throughout the procurement process	Procurement Category Leads	February 2019 and ongoing
Proce sses	Improve the effectiveness of the PRIMAS tool for the delivery of the SPS commitments	Develop the PRIMAS template into an interactive tool for staff, incorporating best practice guidance for staff on processes and productions, and performance indicators  Provide focus training on the use of the new PRIMAS tool, for key procurement staff	Procurement Systems and Strategy Lead/Procurement Category Leads  Procurement Systems and Strategy	From February 2019 October 2019
	Ensure contracts paying LLW are reviewed annually in line with rates advised by the Living Wage Commission	Carry out an annual review of service contracts and undertake negotiation with suppliers to implement the latest LLW rate	Lead/Procurement Category Leads Procurement Category Leads & Contract Managers	January each year
	All Procurement documents including report templates to capture the SPS commitments as appropriate	Review all procurement templates including SQs, ITT and Committee report templates and refresh them with appropriate guidance for officers to enable them consider sustainable matters as an integral part of the procurement process	Procurement Systems and Strategy Lead and Contract Lawyers	January 2019 and ongoing
Monitor ing and Measu	Detailed appraisal of the sustainability impacts of the procurement activity.	Develop a mechanism for establishing and monitoring sustainability targets.	Head of Procurement & Procurement Systems and Strategy Lead	April 2019
remen ts	Measures implemented to manage capture and report achievements	Implement the contract management system to include section for capturing and reporting on Sustainability Targets	Head of Procurement & Systems & Procurement Systems and Strategy Lead	June 2019
		Provide internal visibility on the Sustainable Procurement KPI Targets the projects identified as having 'high risk' sustainability impacts	Procurement Systems and Strategy Lead	June 2019

		Publish the Council's achievements on the corporate website for suppliers and the wider public to share our progress and enforce our commitment to Sustainability standards	Procurement Systems and Strategy Lead and Communications	Annual
Supplie rs	Networking externally with suppliers to ensure that the principles of the SPS is shared with the supply market	In collaboration with Economic Development Team, run workshops for the supplier community(particularly SMEs) and ensure their understanding of Hackney's SPS commitments	Procurement Systems and Strategy Lead & Head of Employment and Skills	Quarterly
	Develop a 'partnership' with VCS group and other Public Sector Bodies in Hackney to share best practice and	Engage with HCVS to undertake consultation with the voluntary and community sector and proactively develop shared policy objectives		
	experience with other organisations	Using existing connections, set-up sustainable procurement forums with other PSBs and VCS groups	Head of Procurement & Head of Policy	Quarterly
	Provide technical support for small local firms and third sector organisations	Ensure tendering support for contracts with potentially strong interest from local supplier and the third sector are supported with capacity building and e-tendering guidance	Procurement Category Leads/ Procurement Systems and Strategy Lead	Ongoing
		Deliver a programme of ProContract training and drop-in sessions for suppliers to address specific technical difficulties and queries with the eTendering process and system	Procurement Systems and Strategy Lead/Strategic Procurement Manager	September 2019 and ongoing
	Promote a "think local" approach for lower value (below £100k) procurement	Through guidance and templates, for lower value contracts (which are potentially more accessible to smaller organisations) actively encourage buyers to seek quotes for from local suppliers and the third sector.  Through partnership with the sector, identify any lists/databases of local suppliers as resources to support this.	Procurement Systems and Strategy Lead/Strategic Procurement Manager	September 2019 and ongoing
	Celebrate achievements	Investigate opportunities to celebrate councils achievements' by publishing case studies, articles etc on the Council's website	Procurement Systems and Strategy Lead	Ongoing

9	November 2019 and annually
Y	ment Manager/Procurement